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Presentation for the First 3-Month Period (April-June, 2016) of FY2016 Business Results [Telephone conference]

July 28, 2016 Komatsu Ltd. Participants

Mikio Fujitsuka Executive Vice President and CFO

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General Manager of Business Coordination Department

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I . Highlights of Business Results for the First 3-Month	
(April – June, 2016) of FY2016	

Highlights of Business Results for the First 3-Month (April - June, 2016) of FY2016 ending March 31, 2017 4

- Consolidated net sales declined by 12.7% from the corresponding period a year ago, to JPY389.2 billion.
- Operating income dropped 40.1% to JPY29.7 billion. Operating income ratio was 7.7%, down 3.4 percentage points.
- Net income attributable to Komatsu Ltd. dropped 52.1% to JPY15.5 billion.
- Profits declined sharply, because of 1) the Japanese yen's appreciation, 2) reduced volume of sales, 3) inventory write-off of remanufactured/rebuilt parts, and 4) additional allowance for bad debts in the retail finance business in China.
 [3) and 4) were limited to the first 3-Month period of FY2016.]

	AprJun.,2015 ¥121.3/USD	AprJun.,2016 ¥109.8/USD	Changes		
Billions of yen	¥133.0/EUR ¥19.6/RMB	¥124.3/EUR ¥16.9/RMB	Increase (decrease)	% Change	
Net sales	446.1	389.2	(56.8)	(12.7)%	
Segment profit	49.6	29.0	(20.6)	(41.5)%	
Other operating income (expenses)	0.1	0.7	+0.6	-	
Operating income	49.7	29.7	(19.9)	(40.1)%	
Profit ratio	11.1%	7.7%	(3.4)pts.	-	
Other income (expenses)	1.2	(5.5)	(6.8)	-	
Net income before income taxes	50.9	24.2	(26.7)	(52.5)%	
Net income *	32.5	15.5	(16.9)	(52.1)%	

^{*} Upon adoption of ASC 810, "Net income" is equivalent to "Net income attributable to Komatsu Ltd."

Exchange rates were JPY109.8 per USD, JPY124.3 per EUR, and JPY16.9 per RMB. JPY appreciated against USD, ERU and RMB compared to the corresponding period a year ago. Similarly, JPY appreciated against other currencies.
For the first quarter of FY2016, consolidated net sales declined by 12.7% from the corresponding period a year ago, to JPY389.2 billion. Operating income dropped 40.1% to JPY29.7 billion. Operating income ratio declined 3.4 percentage points to 7.7%.
Net income attributable to Komatsu Ltd. dropped 52.1% to JPY15.5 billion.
Profits declined sharply, because of 1) the Japanese yen's appreciation, 2) reduced volume of sales, 3) inventory write-off of remanufactured/rebuilt parts, and 4) additional allowance for bad debts in the retail finance business in China. 3) and 4) were limited to the first quarter of FY2016.

Segment Sales and Profits for the First 3-Month (April - June, 2016) of FY2016



- · Construction, Mining & Utility Equipment: Sales declined by 12.0% from the corresponding period a year ago, to JPY345.1 billion. Segment profit dropped 37.8% to JPY26.3 billion. Segment profit ratio was 7.6%, down 3.2 percentage points.

 Retail Finance: Revenues declined by 14.1% to JPY11.8 billion. Segment profit dropped 49.9% to JPY1.8 billion.
- · Industrial Machinery & Others: Sales declined by 22.3% to JPY34.7 billion. Segment profit dropped 47.8% to JPY1.7 billion.

					%	: Pro	ofit ratio	[]: Sales af	ter elimination of inter-se	gment transactions
Billions of yen		AprJun.,2015			AprJun.,2016			Changes		
								Increase (decrease) % Change		
Ne	Net sales		446.1			389.2			(56.8)	(12.7)%
	Construction, mining & utility equipment Retail finance Industrial machinery & others			[388.9] ([13.0] [44.1]	392.3 13.8 44.7			[343.4] 345.1 [11.3] 11.8 [34.5] 34.7	[(45.5)] (47.2) [(1.7)] (1.9) [(9.5)] (9.9)	[(11.7%)] (12.0)% [(13.4%)] (14.1)% [(21.7%)] (22.3)%
	Elimination	(4.8)				(2.5)		(2.5)	+2.2	•
Se	Segment profit		11.1%		49.6	Ţ	7.5%	29.0	(20.6)	(41.5)%
	Construction, mining & utility equipment Retail finance Industrial machinery & others	-	10.8% 27.3% 7.3%		42.4 3.7 3.2	-	7.6% 15.9% 4.9%	26.3 1.8 1.7	(16.0) (1.8) (1.5)	(37.8)% (49.9)% (47.8)%
	Corporate & elimination	`			0.1			(0.9)	(1.1)	-

Review of three business segments

■ Construction, Mining & Utility Equipment

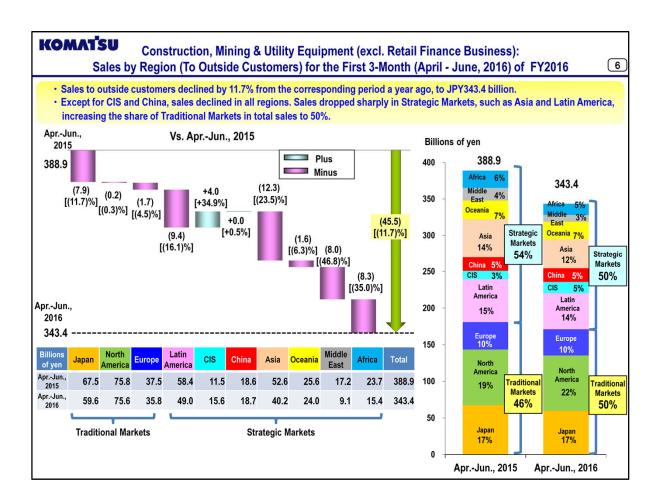
Both sales and segment profit declined from the corresponding period a year ago, mainly affected by the Japanese yen's appreciation and reduced volume of sales in Strategic Markets.

- Retail Finance [an independent operating segment starting in FY2016] Both revenues and segment profit declined from the corresponding period a year ago, as affected by reduced assets, the Japanese yen's appreciation, and additional allowance for bad debts in China.
- Industrial Machinery & Others

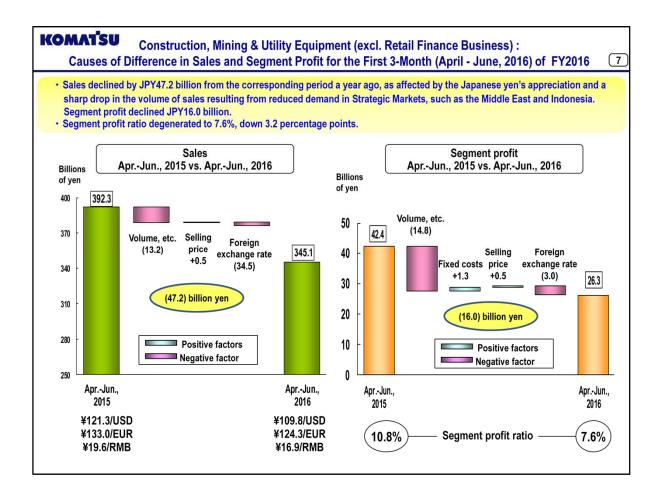
Both sales and segment profit declined from the corresponding period a year ago, as affected by reduced sales of press and other machines as well as exclusion of former Komatsu House Ltd.* from consolidated accounting.

* Komatsu sold the shares, equivalent to 85% of total shares outstanding, of Komatsu House to Nissei Build Industries Co., Ltd. on April 28, 2016.

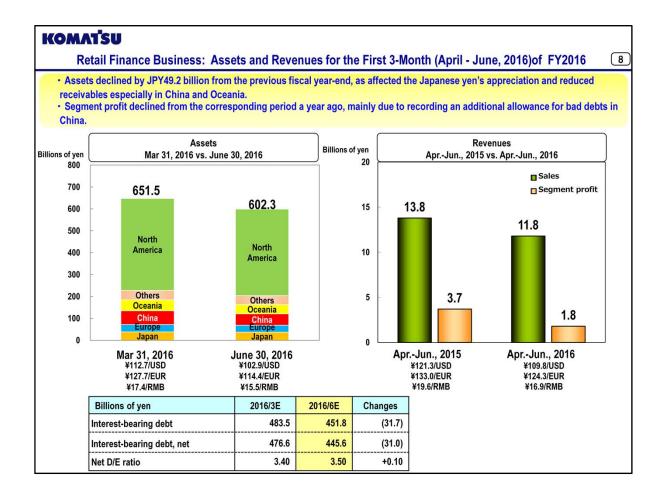
In the construction, mining and utility equipment segment, sales declined by 12.0% from the corresponding period a year ago, to JPY345.1 billion. Segment profit dropped 37.8% to JPY26.3 billion, mainly affected by the Japanese yen's appreciation and reduced volume of sales in Strategic Markets.
Starting in FY2016, the retail finance business is an independent operating segment, having been separated from the construction, mining and utility equipment segment. For the first quarter of FY2016, revenues declined by 14.1% from the corresponding period a year ago, to JPY11.8 billion. Segment profit dropped 49.9% to JPY1.8 billion, mainly because we recorded an additional allowance for bad debts in China.
In the industrial machinery and others segment, sales declined by 22.3% to JPY34.7 billion. Segment profit dropped 47.8% to JPY1.7 billion, mainly affected reduced sales of press and other machines and reduced sales resulting from the exclusion of former Komatsu House from consolidated accounting.



- ☐ In the construction, mining and utility equipment business, sales declined by 11.7% from the corresponding period a year ago, to JPY343.4 billion.
- □ Sales declined in all regions except for CIS and China. The share of Traditional Markets in total sales increased to 50%, because sales dropped sharply in Strategic Markets, such as Asia and Latin America.



- ☐ Sales declined by JPY47.2 billion from the corresponding period a year ago, adversely affected by the a negative factor of JPY34.5 billion resulting from Japanese yen's appreciation and a drop in demand in Strategic Markets, such as the Middle East and Indonesia.
- ☐ Segment profit declined by JPY16.0 billion from the corresponding period a year ago. Segment profit ratio degenerated 3.2 percentage points to 7.6%. While fixed costs declined, segment profit was impacted by the Japanese yen's appreciation and reduced volume of sales. With respect to the difference in volume of sales and others, about one third represented volume of sales, and others mainly came from inventory write-off of remanufactured/rebuilt parts as stated on page 4.



- ☐ Total assets of the retail finance business declined by JPY49.2 billion from the previous fiscal year-end, to JPY602.3 billion, reflecting the Japanese yen's appreciation and reduced receivables mainly in China and Oceania. The Japanese yen's appreciation represented a decline of JPY56.4 billion. In real terms, total assets increased JPY7.2 billion.
- ☐ Revenues declined from the corresponding period a year ago, affected by the Japanese yen's appreciation, even though business was steady in some regions. Segment profit declined mainly because we recorded an additional allowance for bad debts in China.

KOMATSU Industrial Machinery & Others: Sales and Segment Profit for the First 3-Month (April - June, 2016) of FY2016 9 · While Gigaphoton Inc. recorded good sales, supported by stable utilization of machines in the semiconductor manufacturing industry, sales declined by 22.3% from the corresponding period a year ago, to JPY34.7 billion, as affected by reduced sales of press and other machines and the exclusion of former Komatsu House Ltd. from consolidated accounting. Segment profit ratio was 4.9%. Sales Segment profit Billions Billions of yen of yen Segment profit ratio (%) ■Komatsu House*1 (7.3%) 7.3% 10 60 4.9% 44.7 4 43.3 3.2 3.1 34.7 5 40 0 1.7 2 20 0 0 Apr.-Jun., 2014 Apr.-Jun., 2015 Apr.-Jun., 2016 Apr.-Jun., 2015 Apr.-Jun., 2014 Apr.-Jun., 2016 Changes Breakdown of sales Apr.-Jun., 2014 Apr.-Jun., 2015 Apr.-Jun., 2016 Increase % change (decrease) Billions of yen Komatsu Industries Corp., etc. [total of press and sheet-metal machines] 13.3 12.8 7.7 (5.1)(39.8)% 16.7 14.0 Komatsu NTC Ltd. 12.6 (1.3)(9.9)% [1.9] [1.1] [5.5] [+4.4] [+388.1%] [represented by wire saws] 6.5 8.3 8.5 +0.1 +2.2% Gigaphoton 2.5 3.7 (3.7)Komatsu House 4.1 5.8 5.8 +0.0 +1.2% Others Total 43.3 44.7 34.7 (9.9)(22.3)% *1: Komatsu sold the shares, equivalent to 85% of total shares outstanding, of Komatsu House to Nissei Build Industries Co., Ltd. on April 28, 2016.



[☐] Segment profit amounted to JPY1.7 billion, impacted by a drop in sales. Segment profit ratio was 4.9%, down 2.4 percentage points.

KOMATSU **Consolidated Balance Sheets** 10 Total assets declined by JPY195.2 billion from the previous fiscal year-end, due to the Japanese yen's appreciation and reduced Komatsu Ltd. shareholders' equity ratio increased 0.5 percentage points to 58.5%. Mar. 31, 2016 ¥112.7/USD ¥127.7/EUR June 30, 2016 Billions of yen ¥102.9/USD ¥114.4/EUR Increase (decrease) Cash & deposits (incl. time deposits) [a] 108.4 Accounts receivable (incl. long-term trade receivables) (106.9)Inventories 539.6 524.2 (15.3)Tangible fixed assets 697.7 656.2 (41.4)Other assets 393.5 362.2 (31.2)Total assets 2,614.6 2,419.4 (195.2)Accounts payable 205.4 187.0 (18.3)Interest-bearing debt [b] 457.5 431.0 (26.5) Other liabilities 363.9 323.2 (40.6) Total liabilities 1,026.8 941.2 (85.6) [Shareholders' equity ratio] [58.0%] [58.5%] [+0.5pts.] Komatsu Ltd. shareholders' equity 1,517.4 1,414.5 (102.8) Noncontrolling interests 70.3 63.5 (6.8)Liabilities & Equity 2,614.6 2,419.4 (195.2) 349.0 (26.3) Interest-bearing debt, net [b-a] 322.7 0.23 0.23 Net D/E ratio ☐ Total assets decreased by JPY195.2 billion from the previous fiscal year-end. This decrease includes a decrease of JPY162.3 billion resulting from the foreign exchange factor. When the foreign exchange factor is removed, total assets would decrease by JPY32.9 billion.

☐ Receivables declined by JPY106.9 billion from the previous fiscal year-end. About more than a half of the

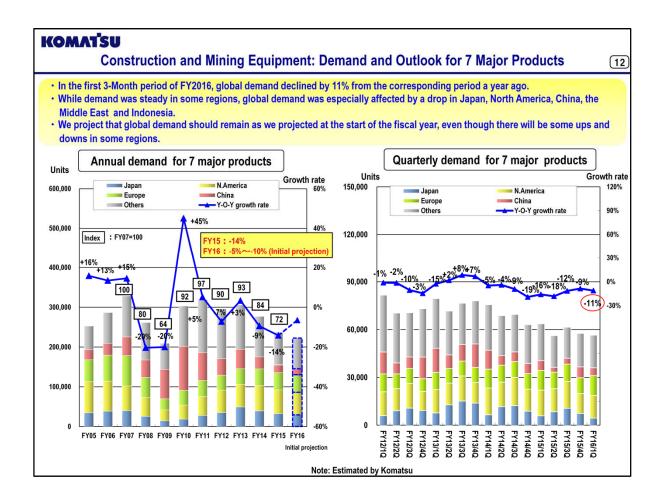
☐ Interest-bearing debt declined by JPY26.5 billion, which includes a decline of JPY28.8 billion of the foreign

decline is attributable to the foreign exchange factor.

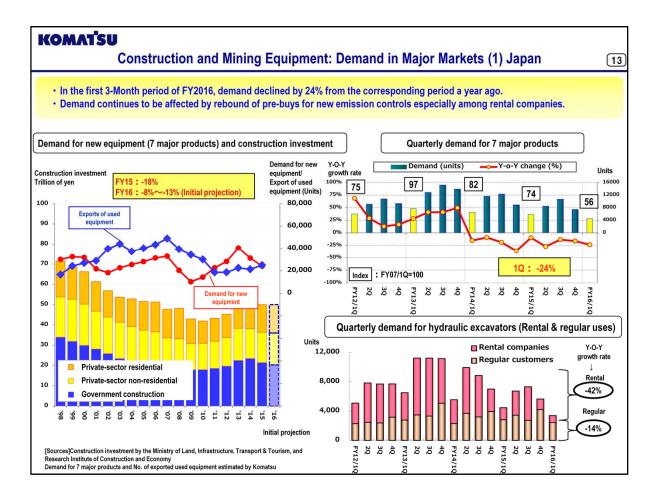
☐ Komatsu Ltd. shareholders' equity increased by 0.5 percentage points to 58.5%.

exchange factor.

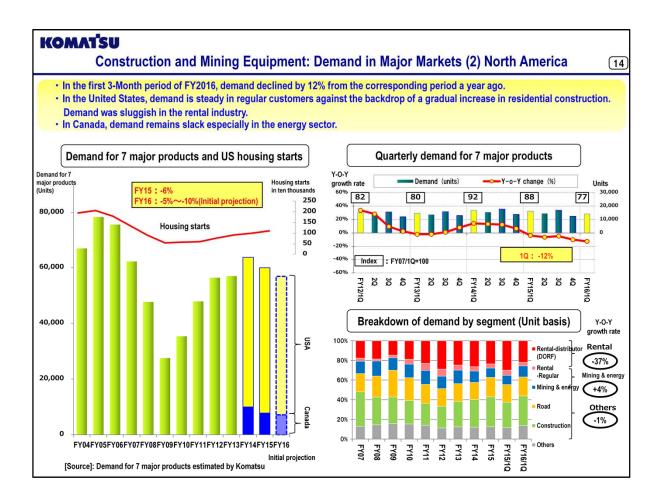
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II. Construction and Mining Equipment: Demand and Outlook	



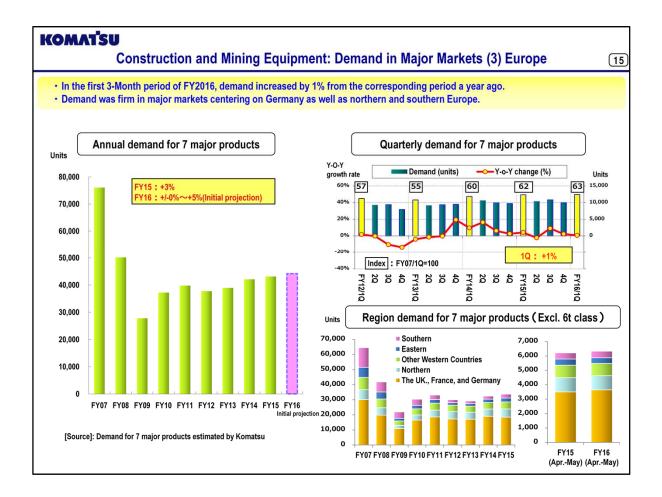
- ☐ In the first quarter of FY2016, global demand should decline by 11% from the corresponding period a year ago.
- ☐ While demand was firm in some regions, it declined in Japan, North America, China, the Middle East and Indonesia.
- ☐ We project that global demand should remain as we projected at the start of the fiscal year, even though there will be some ups and downs in some regions.



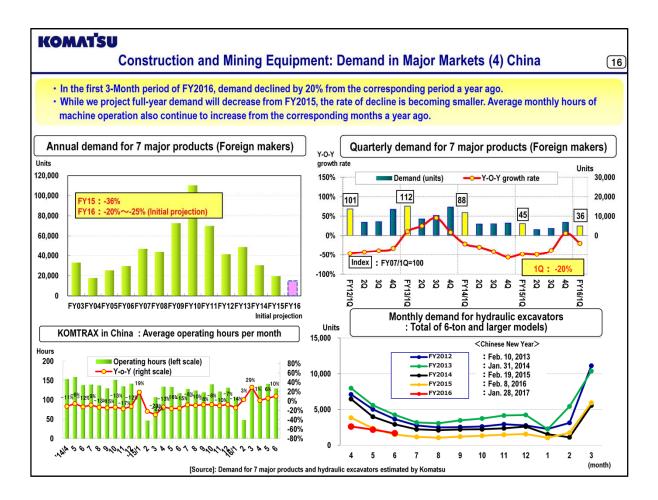
- ☐ In the first quarter of FY2016, unit-based demand declined by 24% from the corresponding period a year ago.
- ☐ Demand continues to be affected by rebound of pre-buys for new emission controls especially among rental companies.



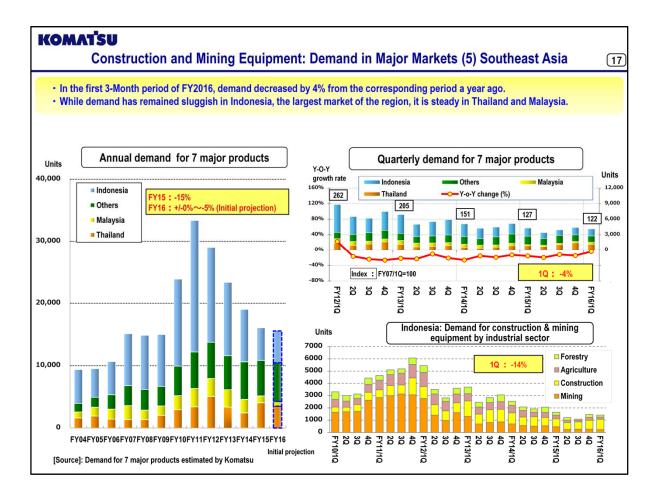
- ☐ In the first quarter of FY2016, North American demand declined by 12% from the corresponding period a year ago.
- ☐ In the United States, demand is steady in regular customers against the backdrop of a gradual increase in residential construction. Demand was sluggish in the rental industry.
- ☐ In Canada, demand remains slack especially in the energy sector.



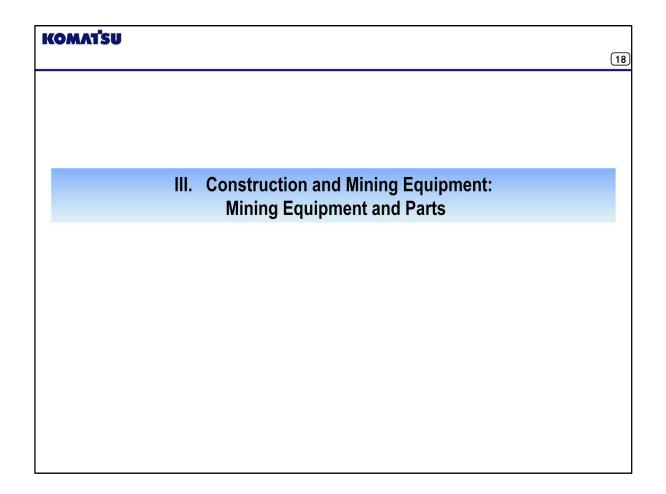
- ☐ In the first quarter of FY2016, European demand should increase by 1% from the corresponding period a year ago.
- ☐ In addition to major markets centering on Germany, demand was firm in northern and southern Europe.

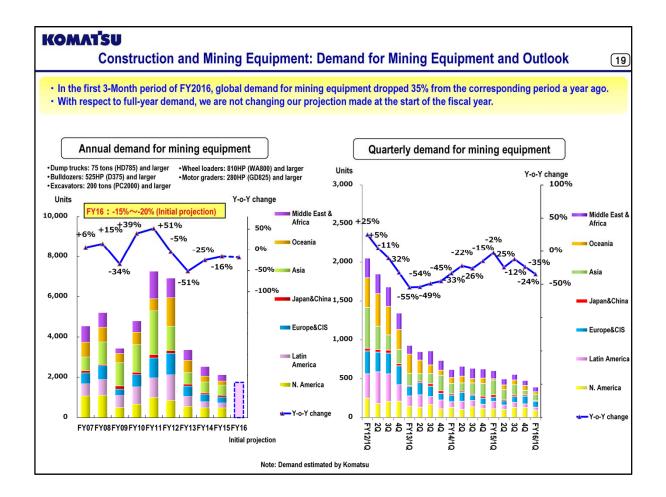


- ☐ In the first quarter of FY2016, Chinese demand declined by 20% from the corresponding period a year ago.
- ☐ While we project full-year demand will decrease from FY2015, the rate of decline is becoming smaller. However, average monthly hours of machine operation also continue to increase from the corresponding months a year ago.

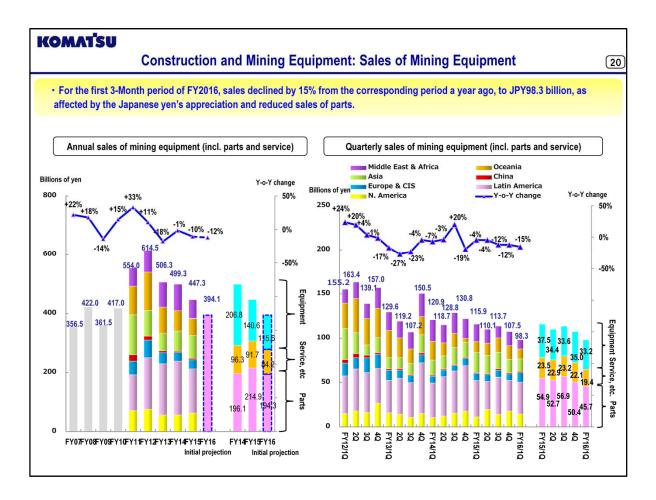


- ☐ In the first quarter of FY2016, Southeast Asian demand declined by 4% from the corresponding period a year ago.
- ☐ While demand remains sluggish in Indonesia, the largest market of the region, it is steady in Thailand and Malaysia.

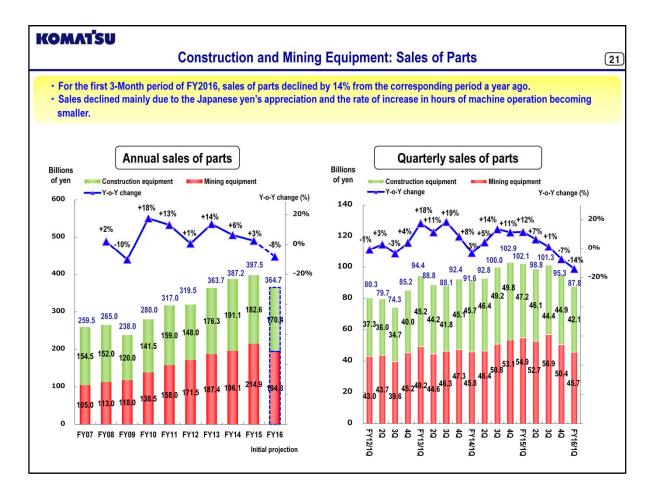




- ☐ In the first quarter of FY2016, global demand for mining equipment declined by 35% from the corresponding period a year ago.
- ☐ We project that global demand will recover in FY2017 or later, and we are not changing our projection made at the start of the fiscal year.



- ☐ For the first quarter of FY2016, sales declined by 15% from the corresponding period a year ago, to JPY98.3 billion. When the foreign exchange factor is removed, sales declined 4%.
- ☐ While sales of mining equipment per se grew slightly, when the foreign exchange effects were removed, in certain regions, the number of equipment in storage is growing and overhauls are being postponed. As a result, sales of parts are declining.



For the first quarter of FY2016, sales of parts declined by 14% from the corresponding period a year ago, to JPY87.8 billion, or when the foreign exchange effects were removed, sales decreased 4%. By product category, sales of parts for construction decreased 2%, and for mining equipment, 6%.

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Miku Tashiro, representing Japan in the 63kg- category

Chen-Ling Lien, representing Taiwan in the 57kg- category

These two members of Komatsu Women's Judo Team will compete in the 2016 Rio Olympic Games. It will be their first time to compete in Olympics. Komatsu would like to ask you to give them a cheer.

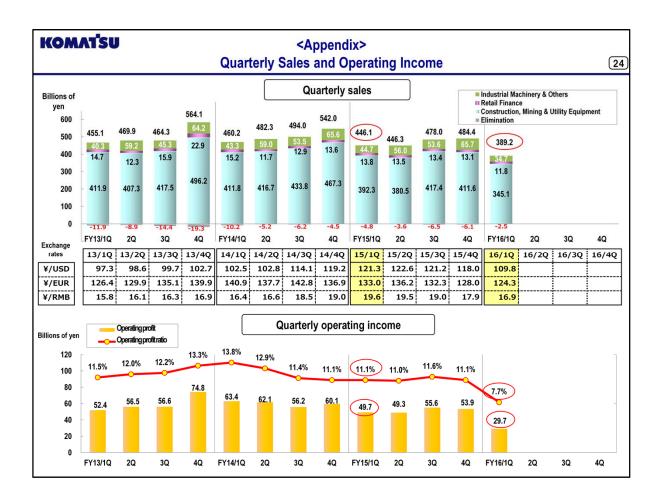
Cautionary Statement

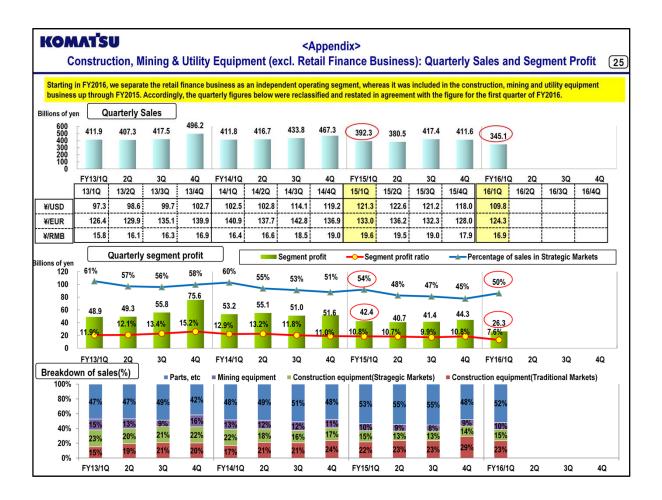
The announcement set forth herein contains forward-looking statements which reflect management's current views with respect to certain future events, including expected financial position, operating results, and business strategies. These statements can be identified by the use of terms such as "will," "believes," "should," "projects" and similar terms and expressions that identify future events or expectations. Actual results may differ materially from those projected, and the events and results of such forward-looking assumptions cannot be assured.

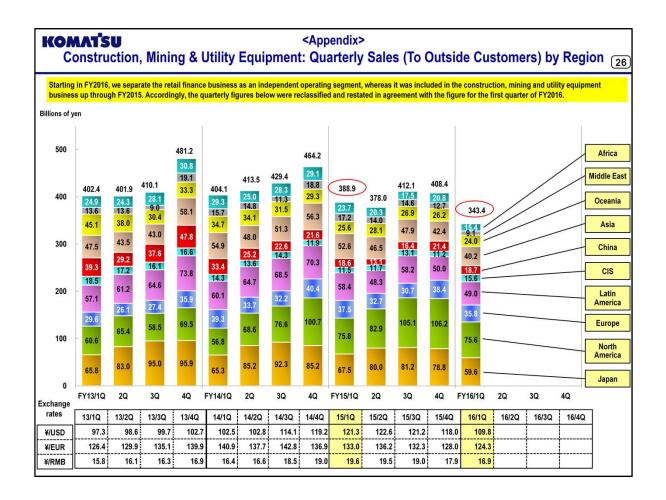
Factors that may cause actual results to differ materially from those predicted by such forward-looking statements include, but are not limited to, unanticipated changes in demand for the Company's principal products, owing to changes in the economic conditions in the Company's principal markets; changes in exchange rates or the impact of increased competition; unanticipated cost or delays encountered in achieving the Company's objectives with respect to globalized product sourcing and new Information Technology tools; uncertainties as to the results of the Company's research and development efforts and its ability to access and protect certain intellectual property rights; and, the impact of regulatory changes and accounting principles and practices.

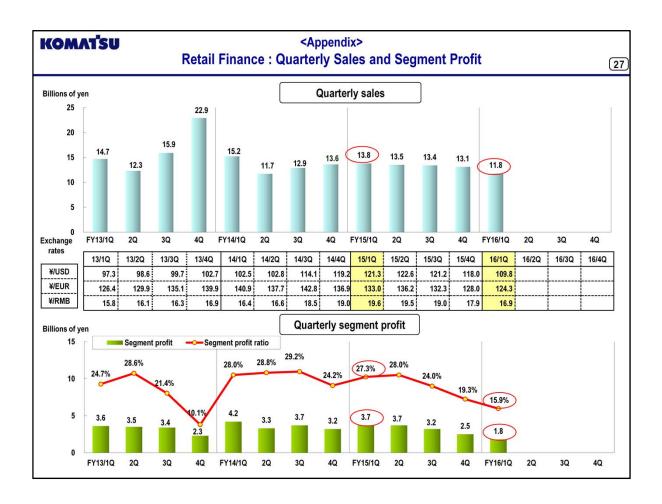
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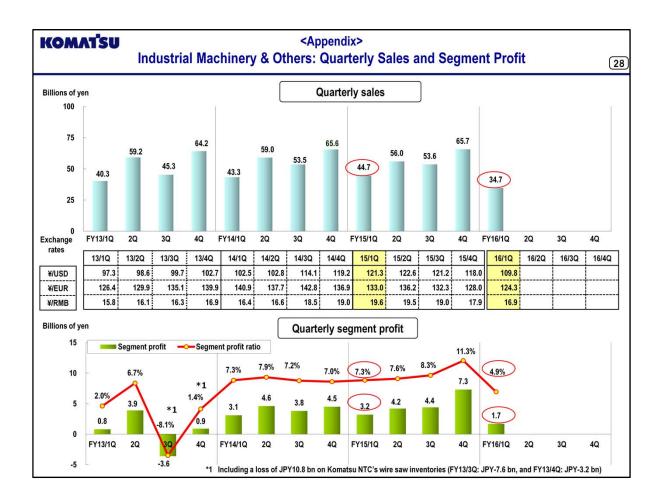
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Appendix	

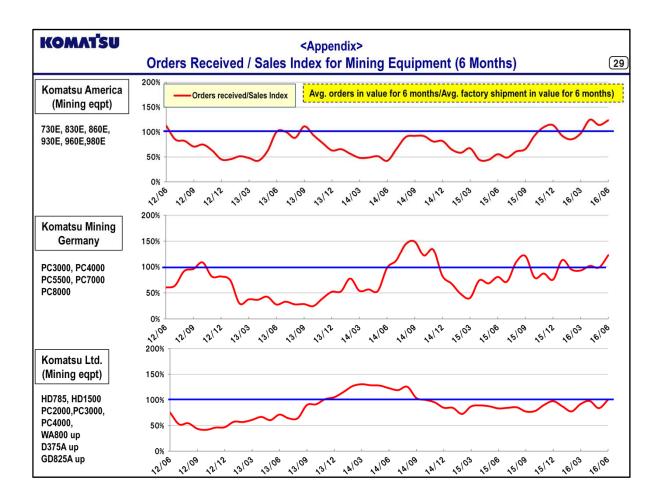




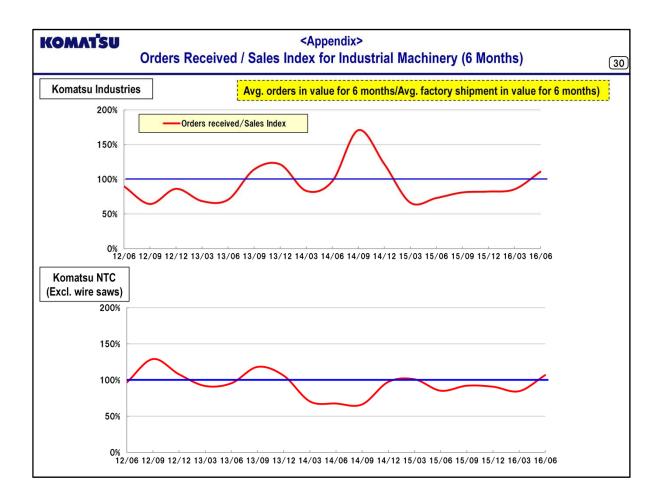








- $\hfill\square$ These graphs show the index of orders received for new mining equipment to sales.
- ☐ Specifically, they show the index of orders received for new equipment for the last six-month period divided by sales of new equipment for the same last six-month period.



☐ These graphs show the index for ratios of orders received for industrial machinery to sales. They show the index of orders received for the last six-month period divided by sales for the same last six-month period.