# Presentation for the First 3-Month Period (April-June, 2016) of FY2016 Business Results【Telephone conference】 

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## I . Highlights of Business Results for the First 3-Month (April - June, 2016) of FY2016

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Highlights of Business Results for the First 3-Month (April - June, 2016) of FY2016 ending March 31, 2017

- Consolidated net sales declined by $12.7 \%$ from the corresponding period a year ago, to JPY389.2 billion.
- Operating income dropped $40.1 \%$ to JPY29.7 billion. Operating income ratio was $7.7 \%$, down 3.4 percentage points.
- Net income attributable to Komatsu Ltd. dropped $52.1 \%$ to JPY15.5 billion.
- Profits declined sharply, because of 1) the Japanese yen's appreciation, 2) reduced volume of sales, 3) inventory write-off of remanufactured/rebuilt parts, and 4) additional allowance for bad debts in the retail finance business in China.
[3) and 4) were limited to the first 3-Month period of FY2016.]

| Billions of yen | Apr.-Jun., 2015 ¥121.3/USD ¥133.0/EUR *19.6/RMB | Apr.-Jun., 2016 ¥109.8USD ¥124.31EUR ¥16.9/RMB | Changes |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | Increase (decrease) | \% Change |
| Net sales | 446.1 | 389.2 | (56.8) | (12.7)\% |
| Segment profit | 49.6 | 29.0 | (20.6) | (41.5)\% |
| Other operating income (expenses) | 0.1 | 0.7 | +0.6 | - |
| Operating income | 49.7 | 29.7 | (19.9) | (40.1)\% |
| Profit ratio | 11.1\% | 7.7\% | (3.4)pts. | - |
| Other income (expenses) | 1.2 | (5.5) | (6.8) | - |
| Net income before income taxes | 50.9 | 24.2 | (26.7) | (52.5)\% |
| Net income * | 32.5 | 15.5 | (16.9) | (52.1)\% |

[^0]- Construction, Mining \& Utility Equipment: Sales declined by $12.0 \%$ from the corresponding period a year ago, to JPY345.1 billion. Segment profit dropped $37.8 \%$ to JPY26.3 billion. Segment profit ratio was $7.6 \%$, down 3.2 percentage points.
- Retail Finance: Revenues declined by $14.1 \%$ to JPY11.8 billion. Segment profit dropped $49.9 \%$ to JPY1.8 billion.
- Industrial Machinery \& Others: Sales declined by $22.3 \%$ to JPY34.7 billion. Segment profit dropped $47.8 \%$ to JPY1.7 billion.

| Billions of yen | \% |  | : Profit ratio [_]:Sales after elimination of inter-segment transactions |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Apr.-Jun.,2015 |  | Apr.-Jun.,2016 |  | Changes |  |
|  |  |  | Increase (decrease) | \% Change |
| Net sales |  | 446.1 |  |  |  | 389.2 | (56.8) | (12.7)\% |
| Construction, mining \& utility equipment Retail finance Industrial machinery \& others |  | $\begin{array}{rr} \hline[388.9] & 392.3 \\ {[13.0]} & 13.8 \\ {[44.1]} & 44.7 \\ \hline \end{array}$ |  | $\begin{array}{rr} {[343.4]} & 345.1 \\ {[11.3]} & 11.8 \\ {[34.5]} & 34.7 \\ \hline \end{array}$ | $\begin{array}{cc} {[(45.5)]} & (47.2) \\ {[(1.7)]} & (1.9) \\ {[(9.5)]} & (9.9) \end{array}$ | $\begin{aligned} & {[(11.7 \%)](12.0) \%} \\ & {[(13.4 \%)]} \\ & {[(21.7 \%)]} \end{aligned}$ |
| Elimination |  | (4.8) |  | (2.5) | +2.2 | - |
| Segment profit | 11.1\% | 49.6 | 7.5\% | 29.0 | (20.6) | (41.5)\% |
| Construction, mining \& utility equipment Retail finance <br> Industrial machinery \& others | 10.8\% | $\begin{array}{r}42.4 \\ 3.7 \\ 3.2 \\ \hline\end{array}$ | 7.6\% | 26.3 | (16.0) | (37.8)\% |
|  | 27.3\% |  | 15.9\% | 1.8 | (1.8) | (49.9)\% |
|  | 7.3\% |  | 4.9\% | 1.7 | (1.5) | (47.8)\% |
| Corporate \& elimination | 0.1 |  |  | (0.9) | (1.1) | - |

## Review of three business segments

- Construction, Mining \& Utility Equipment

Both sales and segment profit declined from the corresponding period a year ago, mainly affected by the Japanese yen's appreciation and reduced volume of sales in Strategic Markets.

■ Retail Finance [an independent operating segment starting in FY2016]
Both revenues and segment profit declined from the corresponding period a year ago, as affected by reduced assets, the Japanese yen's appreciation, and additional allowance for bad debts in China.
■ Industrial Machinery \& Others
Both sales and segment profit declined from the corresponding period a year ago, as affected by reduced sales of press and other machines as well as exclusion of former Komatsu House Ltd.. from consolidated accounting.

* Komatsu sold the shares, equivalent to $85 \%$ of total shares outstanding, of Komatsu House to Nissei Build Industries Co., Ltd. on April 28, 2016.
- Sales to outside customers declined by $11.7 \%$ from the corresponding period a year ago, to JPY343.4 billion.
- Except for CIS and China, sales declined in all regions. Sales dropped sharply in Strategic Markets, such as Asia and Latin America, increasing the share of Traditional Markets in total sales to $50 \%$.

- Sales declined by JPY47.2 billion from the corresponding period a year ago, as affected by the Japanese yen's appreciation and a sharp drop in the volume of sales resulting from reduced demand in Strategic Markets, such as the Middle East and Indonesia. Segment profit declined JPY16.0 billion.
- Segment profit ratio degenerated to $7.6 \%$, down 3.2 percentage points.



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Retail Finance Business: Assets and Revenues for the First 3-Month (April - June, 2016)of FY2016

- Assets declined by JPY49.2 billion from the previous fiscal year-end, as affected the Japanese yen's appreciation and reduced receivables especially in China and Oceania.
- Segment profit declined from the corresponding period a year ago, mainly due to recording an additional allowance for bad debts in China.



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Industrial Machinery \& Others: Sales and Segment Profit for the First 3-Month (April - June, 2016) of FY2016 9

- While Gigaphoton Inc. recorded good sales, supported by stable utilization of machines in the semiconductor manufacturing industry, sales declined by $22.3 \%$ from the corresponding period a year ago, to JPY34.7 billion, as affected by reduced sales of press and other machines and the exclusion of former Komatsu House Ltd. from consolidated accounting. Segment profit ratio was 4.9\%.

*1: Komatsu sold the shares, equivalent to $85 \%$ of total shares outstanding, of Komatsu House to Nissei Build Industries Co., Ltd. on April 28, 2016.
- Total assets declined by JPY195.2 billion from the previous fiscal year-end, due to the Japanese yen's appreciation and reduced receivables.
- Komatsu Ltd. shareholders' equity ratio increased 0.5 percentage points to $58.5 \%$.

| Billions of yen | $\begin{gathered} \text { Mar. 31, } 2016 \\ \neq 112.7 / \text { USD } \\ \neq 127.7 / \mathrm{EUR} \\ \neq 17.4 / \mathrm{RMB} \\ \hline \end{gathered}$ | $\begin{gathered} \text { June 30, } 2016 \\ ¥ 102.9 / \text { USD } \\ ¥ 114.4 / \text { EUR } \\ ¥ 15.5 / \text { RMB } \\ \hline \end{gathered}$ | Increase (decrease) |
| :---: | :---: | :---: | :---: |
| Cash \& deposits (incl. time deposits) [a] | 108.4 | 108.2 | (0.2) |
| Accounts receivable (incl. long-term trade receivables) | 875.3 | 768.3 | (106.9) |
| Inventories | 539.6 | 524.2 | (15.3) |
| Tangible fixed assets | 697.7 | 656.2 | (41.4) |
| Other assets | 393.5 | 362.2 | (31.2) |
| Total assets | 2,614.6 | 2,419.4 | (195.2) |
| Accounts payable | 205.4 | 187.0 | (18.3) |
| Interest-bearing debt [b] | 457.5 | 431.0 | (26.5) |
| Other liabilities | 363.9 | 323.2 | (40.6) |
| Total liabilities | 1,026.8 | 941.2 | (85.6) |
| [Shareholders' equity ratio] | [58.0\%] | [58.5\%] | [+0.5pts.] |
| Komatsu Ltd. shareholders' equity | 1,517.4 | 1,414.5 | (102.8) |
| Noncontrolling interests | 70.3 | 63.5 | (6.8) |
| Liabilities \& Equity | 2,614.6 | 2,419.4 | (195.2) |
| Interest-bearing debt, net [b-a] | 349.0 | 322.7 | (26.3) |
| Net D/E ratio | 0.23 | 0.23 |  |

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## II. Construction and Mining Equipment: Demand and Outlook

- In the first 3-Month period of FY2016, global demand declined by $11 \%$ from the corresponding period a year ago.
- While demand was steady in some regions, global demand was especially affected by a drop in Japan, North America, China, the Middle East and Indonesia.
- We project that global demand should remain as we projected at the start of the fiscal year, even though there will be some ups and downs in some regions.


Note: Estimated by Komatsu

- In the first 3-Month period of FY2016, demand declined by $24 \%$ from the corresponding period a year ago.
- Demand continues to be affected by rebound of pre-buys for new emission controls especially among rental companies.



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Construction and Mining Equipment: Demand in Major Markets (2) North America

- In the first 3-Month period of FY2016, demand declined by $12 \%$ from the corresponding period a year ago.
- In the United States, demand is steady in regular customers against the backdrop of a gradual increase in residential construction. Demand was sluggish in the rental industry.
- In Canada, demand remains slack especially in the energy sector.

- In the first 3-Month period of FY2016, demand increased by $1 \%$ from the corresponding period a year ago.
- Demand was firm in major markets centering on Germany as well as northern and southern Europe.

- In the first 3-Month period of FY2016, demand declined by $20 \%$ from the corresponding period a year ago.
- While we project full-year demand will decrease from FY2015, the rate of decline is becoming smaller. Average monthly hours of machine operation also continue to increase from the corresponding months a year ago.


- In the first 3-Month period of FY2016, demand decreased by 4\% from the corresponding period a year ago.
- While demand has remained sluggish in Indonesia, the largest market of the region, it is steady in Thailand and Malaysia.

III. Construction and Mining Equipment: Mining Equipment and Parts
- In the first 3-Month period of FY2016, global demand for mining equipment dropped $35 \%$ from the corresponding period a year ago.
- With respect to full-year demand, we are not changing our projection made at the start of the fiscal year.

- For the first 3-Month period of FY2016, sales declined by $15 \%$ from the corresponding period a year ago, to JPY98.3 billion, as affected by the Japanese yen's appreciation and reduced sales of parts.

- For the first 3-Month period of FY2016, sales of parts declined by $14 \%$ from the corresponding period a year ago.
- Sales declined mainly due to the Japanese yen's appreciation and the rate of increase in hours of machine operation becoming smaller.



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These two members of Komatsu Women's Judo Team will compete in the 2016 Rio Olympic Games. It will be their first
time to compete in Olympics. Komatsu would like to ask you to give them a cheer.

## Cautionary Statement

The announcement set forth herein contains forward-looking statements which reflect management's current views with respect to certain future events, including expected financial position, operating results, and business strategies. These statements can be identified by the use of terms such as "will," "believes," "should," "projects" and similar terms and expressions that identify future events or expectations. Actual results may differ materially from those projected, and the events and results of such forward-looking assumptions cannot be assured.
Factors that may cause actual results to differ materially from those predicted by such forward-looking statements include, but are not limited to, unanticipated changes in demand for the Company's principal products, owing to changes in the economic conditions in the Company's principal markets; changes in exchange rates or the impact of increased competition; unanticipated cost or delays encountered in achieving the Company's objectives with respect to globalized product sourcing and new Information Technology tools; uncertainties as to the results of the Company's research and development efforts and its ability to access and protect certain intellectual property rights; and, the impact of regulatory changes and accounting principles and practices.

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## Appendix

| Billions of yen <br> 600 <br> 500 | 455.1 | 469.9 | 464.3 | 564.1 | 460.2 | Quarterly sales |  |  |  |  | 478.0 | Industrial Machinery \& OthersRetail FinanceConstruction, Mining \& Utility EquipmentElimination |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  | 542.0 | 446.3 |  |  |  |  |  |  |  |
|  |  |  |  | $64.2$ |  | 482.3 |  | 65.6 |  |  | 484.4 | 389.2 |  |  |  |
|  | 40.3 | 59.2 | 45.3 | 22.9 | 43.3 | 59.0 | 53.5 | 13.6 |  |  |  |  |  |  |  | 53.6 | 65.7 |
| 400 | 14.7 | 12.3 | 15.9 |  | 15.2 | 11.7 | 12.9 |  | 13.8 | 13.5 | 13.4 | 13.1 | 34.7 |  |  |  |
| 300 |  |  |  |  |  |  |  |  |  |  |  |  | 11.8 |  |  |  |
| 200 | 411.9 | 407.3 | 417.5 |  | 411.8 | 416.7 | 433.8 | 467 | 392.3 | 380.5 | 417.4 | 411.6 | 345.1 |  |  |  |
| 100 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 0 | 11.9 | -8.9 | -14.4 | -19.3 | -10.2 | -5.2 | -6.2 | -4.5 | -4.8 | -3.6 | -6.5 | -6.1 | -2.5 |  |  |  |
|  | FY13/1Q | 2Q | 3Q | 4Q | FY14/1Q | 2Q | 3Q | 4Q | FY15/1Q | 2Q | 3Q | 4Q | FY16/1Q | 2Q | 3Q | 4Q |
| Exchange rates | 13/1Q | 13/2Q | 13/3Q | 13/4Q | 14/1Q | 14/2Q | 14/3Q | 14/4Q | 15/1Q | 15/2Q | 15/3Q | 15/4Q | 16/1Q | 16/2Q | 16/3Q | 16/4Q |
| ¥/USD | 97.3 | 98.6 | 99.7 | 102.7 | 102.5 | 102.8 | 114.1 | 119.2 | 121.3 | 122.6 | 121.2 | 118.0 | 109.8 |  |  |  |
| ¥/EUR | 126.4 | 129.9 | 135.1 | 139.9 | 140.9 | 137.7 | 142.8 | 136.9 | 133.0 | 136.2 | 132.3 | 128.0 | 124.3 |  |  |  |
| $¥ / \mathrm{RMB}$ | 15.8 | 16.1 | 16.3 | 16.9 | 16.4 | 16.6 | 18.5 | 19.0 | 19.6 | 19.5 | 19.0 | 17.9 | 16.9 |  |  |  |



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## <Appendix>

Construction, Mining \& Utility Equipment (excl. Retail Finance Business): Quarterly Sales and Segment Profit


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Construction, Mining \& Utility Equipment: Quarterly Sales (To Outside Customers) by Region
Starting in FY2016, we separate the retail finance business as an independent operating segment, whereas it was included in the construction, mining and utility equipment business up through FY2015. Accordingly, the quarterly figures below were reclassified and restated in agreement with the figure for the first quarter of FY2016.

Billions of yen




Billions of yen
Quarterly segment profit


| Komatsu America <br> (Mining eqpt) |
| :---: |

730E, 830E, 860E, 930E, 960E,980E

## Komatsu Mining <br> Germany

PC3000, PC4000 PC5500, PC7000 PC8000

Komatsu Ltd. (Mining eqpt)

HD785, HD1500 PC2000,PC3000, PC4000,
WA800 up D375A up GD825A up






[^0]:    * Upon adoption of ASC 810, "Net income" is equivalent to "Net income attributable to Komatsu Ltd."

