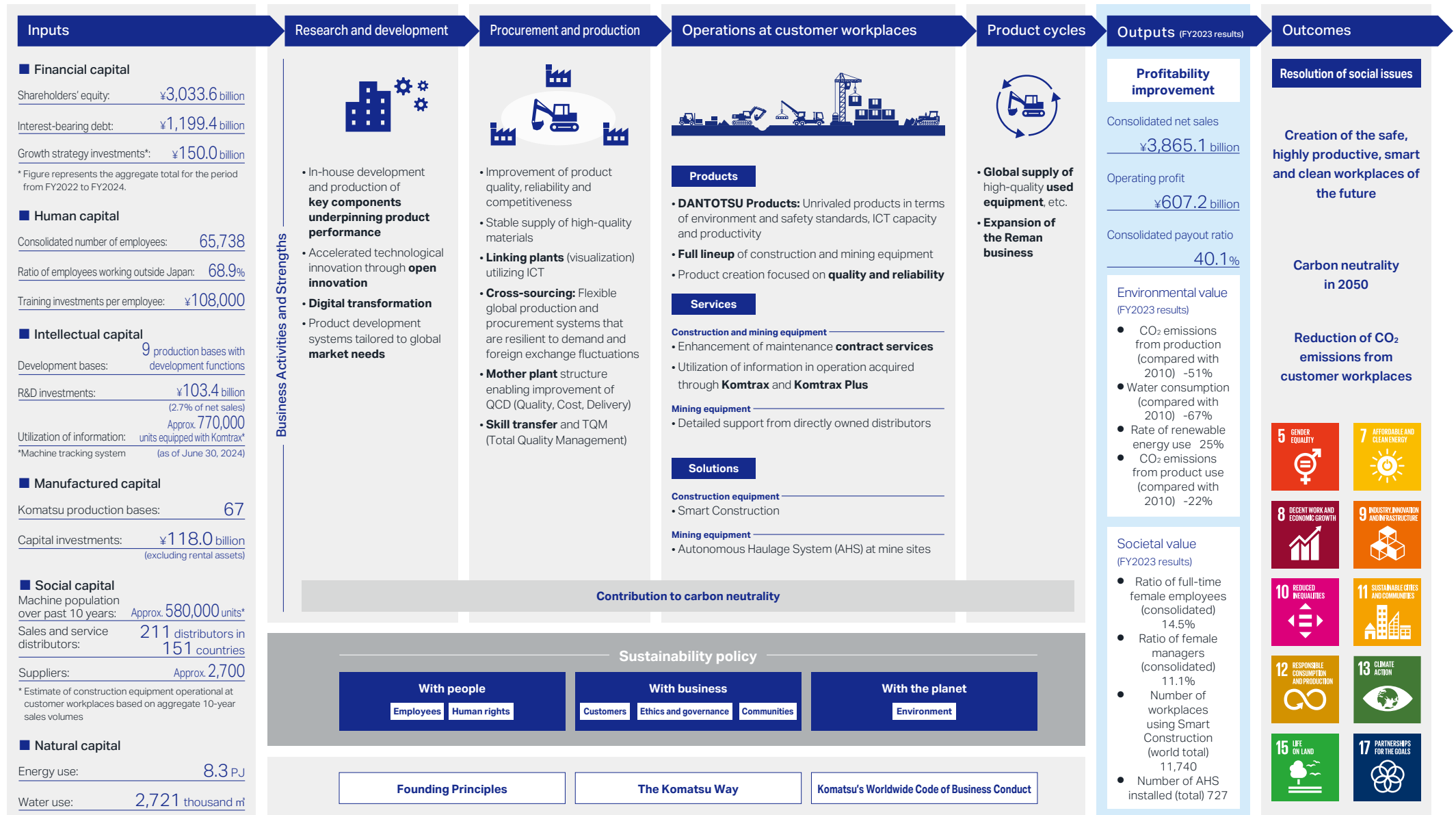


# Value creation process

Our business is supported by a wide range of internal and external capital. Komatsu invests this capital in our business to grow our business further while maximizing value and contributing to the sustainable development of society.



\*Figures are on a consolidated basis and FY2023 or as of March 31, 2024, unless otherwise noted.