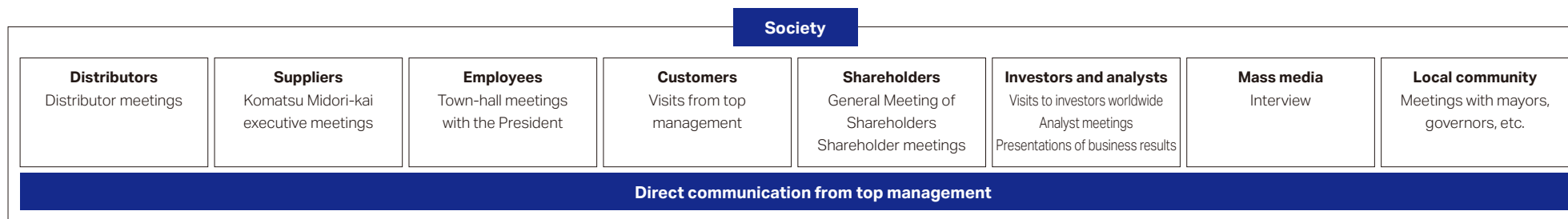


Stakeholder engagement

The Komatsu management principle is our commitment to quality and reliability to maximize the total sum of trust given to us by society and our stakeholders. To continue to be a company trusted by all of our stakeholders, we emphasize fair and timely information disclosure and direct communication from top management. We also provide appropriate communication opportunities for each stakeholder and engage in interactive communication. Through these activities, we identify customer issues, share the direction the Group should take and the challenges we face, and promotes an understanding of the Group.



■ Topics of activities in FY2023

The Komatsu Midori-kai executive meeting

Every November, Komatsu and Midori-kai companies (major suppliers) hold the Komatsu Midori-kai executive meeting. There, Komatsu executives and top management of Midori-kai companies get together with the aim of promoting mutual growth between Komatsu and Midori-kai companies. In 2023, a total of 550 people participated in the meeting, including 459 Midori-kai members from 227 companies, Komatsu Group participants and Midori-kai members outside of Japan who joined the meeting for the first time in four years. Komatsu's procurement strategy is characterized by a high level of trust built through longstanding partnerships with the companies. At this year's meeting, Komatsu shared information (global procurement policy, requests to Midori-kai, first half business results, progress in the mid-term management plan, etc.) and encouraged a lively discussion on the possibilities for business expansion for each company.



Komatsu Midori-Kai executive meeting

Web Support for member companies of the Komatsu Midori-kai (ESG Databook)

IR event with the Outside Director and institutional investors

On March 5, 2024, Komatsu held first-time IR event for an Outside Director and institutional investors to engage in direct dialogue.

Outside Director Takeshi Kunibe and the President Ogawa took the stage to deepen the discussion with investors through a question-and-answer session on topics such as corporate governance, effectiveness of the Board of Directors, capital allocation, and succession plans. The meeting was an effective dialogue to reflect investor opinions in the management of the company. For more information on the Q&A session, please refer to our corporate website.



Dialogue between the Outside Director and investors

Web Dialogues with shareholders and investors