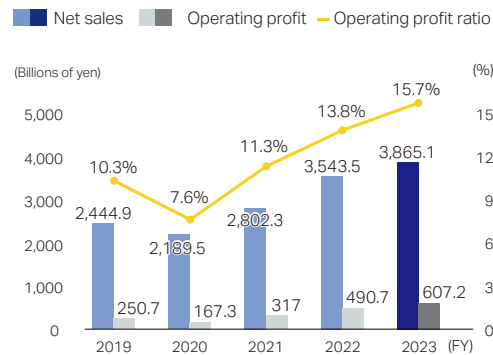
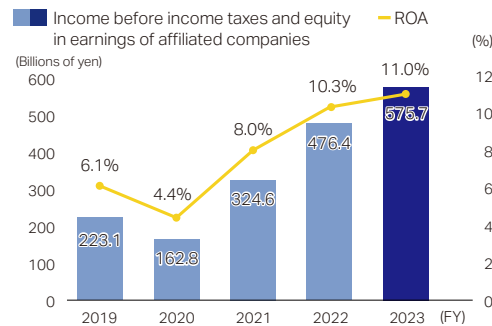


Financial and non-financial highlights

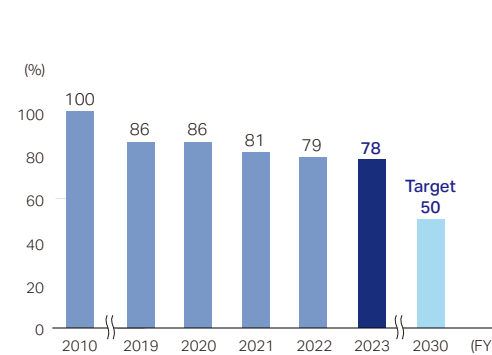
Net sales/Operating profit/ Operating profit ratio



Income before income taxes and equity in earnings of affiliated companies/ROA



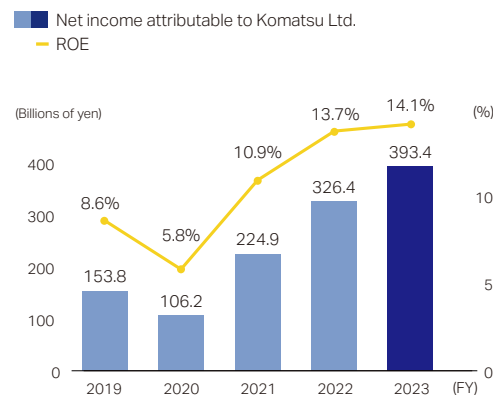
CO2 emissions from product use



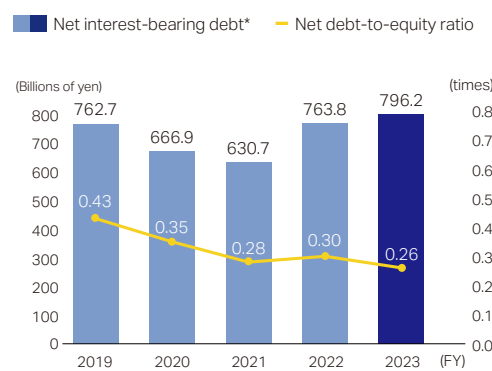
We set a management target of reducing the CO₂ emissions from product use (such as construction, mining and forestry equipment) by 50% in FY2030 from FY2010.

To evaluate progress toward this target, we estimated current year's CO₂ emissions on the assumption that the current product performance such as fuel consumption and operation efficiency was the same as in the reference year (FY2010). We have achieved a 22% reduction (compared with FY2010) in FY2023.

Net income attributable to Komatsu Ltd./ROE

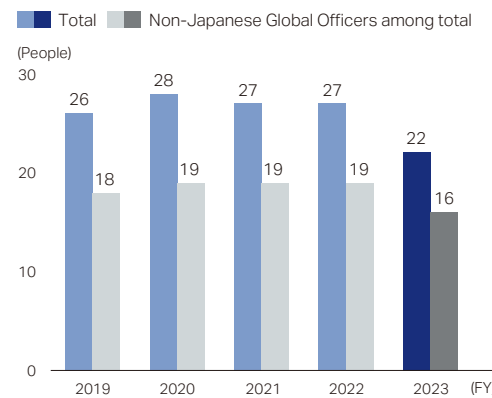


Net interest-bearing debt/ Net debt-to-equity ratio



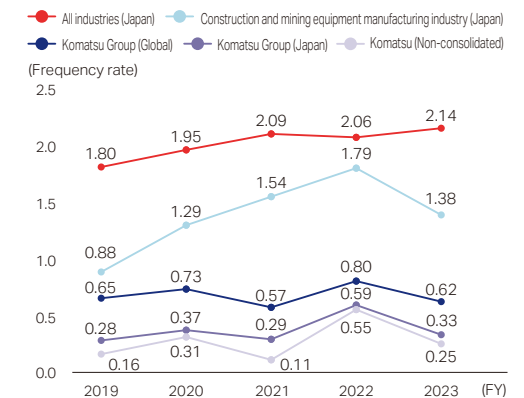
* Net interest-bearing debt = Interest-bearing debt – Cash and cash equivalents – Time deposits

Global Officers



* Data as of March 31 of each fiscal year

Incidence rate of occupational accidents (frequency rate of lost work time)

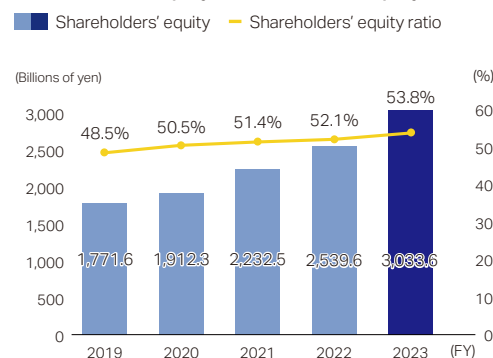


*1 The data for all industries (Japan) and construction and mining equipment manufacturing industry (Japan) are provided by the Ministry of Health, Labour and Welfare.

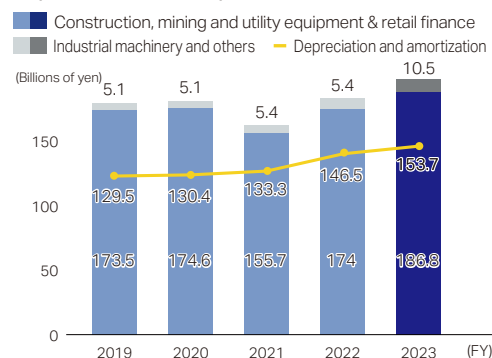
*2 The scope of the Komatsu Group (Japan) includes Komatsu Ltd. and group companies in Japan.

*3 The scope of the Komatsu Group (Global) includes "Komatsu Group (Japan)" and overseas production plants.

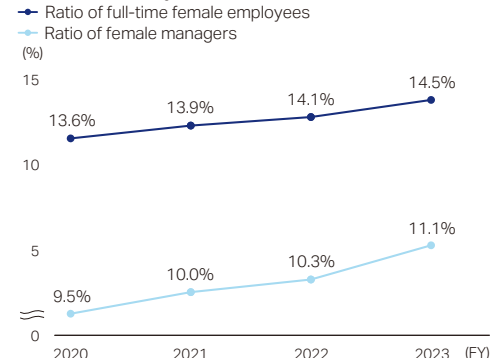
Shareholders' equity/ Shareholders' equity ratio



Capital investment, depreciation and amortization



Gender diversity (consolidated)



* Data as of March 31 of each fiscal year